

1Q24: Continuing the Growth



- 1Q24 revenues of \$16.4 million, up 10x vs 1Q23 (\$1.6 million)
 - Exceptional ongoing momentum, following reaching \$9.3m profit after tax in 2023
- 1Q24 customer cash receipts of \$7.1 million, up vs 1Q23 (\$7 million)
 - Highest ever March quarter
- The main difference between revenues and cash receipts in 1Q24 was due to US Government orders where deliveries took place in 1Q24, and payments due in 2Q24 (30 days past delivery), a substantial portion of which has now been received
- Strong start to 2024 given strong seasonality in revenues and cash receipts, with the March quarter being the slowest period
 - This is due to most payments being from US Government, with net30 payment terms (December and January being quieter months), hence only one "business as usual" month of February being captured under net30 in the March quarter cash receipts)
 - End of calendar year often corresponds to the start of a new budget cycle for many customers
 - Accordingly, the cost base of the business reflects annual rather than first quarter revenues
- 1Q24 SaaS revenues doubled to \$561k vs 1Q23 (\$239k)
 - Customers require Company's Al software engines, upgraded quarterly, in response to a rapidly evolving drone threat
 - Additional SaaS based solutions planned for launch in the next 12 months
- Cash balance of \$56.4 million as of 31 March 2024, no debt or convertibles
 - Committed supply chain payments for inventory of \$35.4 million over the next 9 months
 - DroneShield hardware carries sophisticated componentry (which assists high margins and competitive differentiation), driving requirement for componentry purchasing in advance due to the build time
- \$27 million contracted backlog and pipeline of over \$519 million¹ (as at 31 March 2024)
- · Ongoing investment into ready to sell inventory during the quarter
 - Inventory book value of \$24 million at 31 March 2024 vs \$19 million at 31 December 2023
- Current manufacturing capacity of \$400 million per annum
- Favourable environment for DroneShield with rapidly rising counterdrone, defence and security spending globally

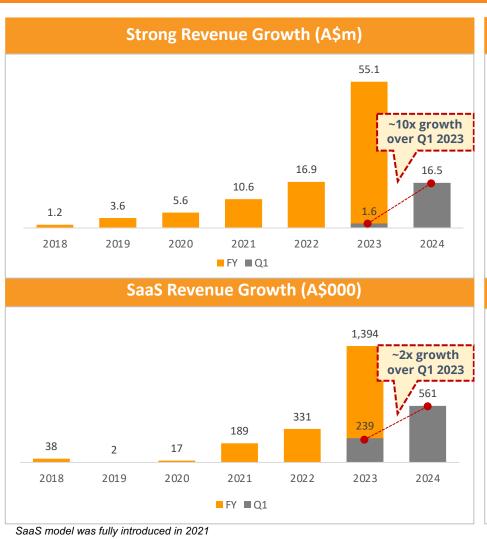


Image: DroneGun Mk4

Rapid Profitable Growth (\$m, Dec YE)



The business is accelerating its rate of growth, and is now profitable





DroneShield "Secret Sauce"



C-UAS pioneer, full in-house suite of multi-mission products, culture of innovation and deep channels to market

Market leading, differentiated technology Complete product, integration and geographic coverage



All hardware (except radar and camera) developed and made in-house (with outsourced manufacturing to DRO's specifications for large batches)

- low in-house capex as heavy industrial work is outsourced at lower margins to DRO specifications



All SaaS software, including Al engines for RF sensors, cameras, sensorfusion; and EW work, done in-house

- robust software and digital infrastructure to support enterprise grade software updates, monitoring and retrieval



95+ in-house engineers (out of team of 120) developing and integrating IP into product updates

- FPGA, AI/ML, RF/waveform, data engineering, field service engineering, front-end, back-end, platforms, mechanical engineering, industrial design, UI/UX, and production engineers, quality managers





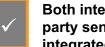
The original counter-drone pioneer, with a strong global brand and reputation for innovation and quality



Experienced in-house veteran sales team (complemented by global distributor network)







Both integrator and sensor maker - can integrate third party sensors/effectors, and have its sensors easily integrated into larger systems



Global presence in around 70 countries via experienced and trained distributor network



Mature technology development roadmap executed by a seasoned counterdrone team, ensuring solutions adapt to counterdrone market shifts

Numerous other differentiators



Substantial and growing in-house Al databases for RF, sensorfusion and optical/thermal Al



Deep sales pipeline and relationships with end users and channel partners, following multi-year nurturing and growth

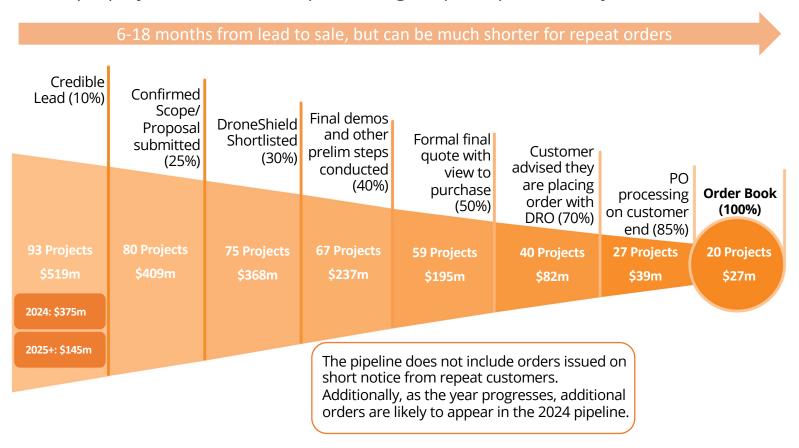


Security clearances, certifications, NATO Stock Numbers. **Non-ITAR** solutions

Deep and High Quality Government Customer Pipeline (as at 31 March 2024)



Multiple projects at each development stage improve predictability of cashflows



P-Go vs P-Win

Probability weighting on a project is a blend of

- P-Go (deal going ahead on time, without material changes) and
- 2. P-Win (probability of the deal awarded to DRO vs competitor)

P-Go is managed by building proactive relationships with customers and having a large amount of projects on the go.

P-Win is generally exceptional, based on numerous product differentiators.

2024 Pipeline of \$375m, with a further \$145m of projects tracked for 2025+ (as at 31 March 2024)



USA continues to be the major contributor to the sales and is the primary focus for the business, however the global pipeline is also growing rapidly



2024 Pipeline: \$226m / 43 projects

- Multiple military/Govt order discussions
- Well advanced on several major acquisition programs



2024 Pipeline: \$111m / 19 projects

- Well advanced on several major acquisition programs
- Diverse pipeline across countries, products and use cases



2024 Pipeline: \$22m / 3 projects

- Sales associated with BT partnership
- · Primarily Ministry of Defence focused



2024 Pipeline: \$4m / 5 projects

- Execution continues on the \$10m, 2 year DoD contract
- Substantial upside, not currently in the pipeline, from Government allocating funding towards C-UAS (such as LAND156) and additional Ukraine aid

- 13 pipeline projects (across 2024) of over \$5m
- Several of these are estimated to be awarded in current guarter (note: Government contracts have delay risks)
- The largest 2024 pipeline project is \$77m
- The large projects are substantially US, UK and West Europe Governments as end customers
- DroneShield expects to secure several large framework purchasing agreements in next 12 months



Other

2024 Pipeline: \$11m / 14 projects

- Diverse range of geographic and product opportunities
- Middle East continues as an active focus, however conservatively small allocation in the pipeline

Notes:

Explosive Growth Based on a Strong Foundation



2014-2017 Building the Foundation

- Setting up in Australia and US
- ASX IPO (raising \$7m)
- R&D and productizing the initial product family:
 - DroneGun Mk1 and Mk2
 - Acoustic detection sensors
- Team grows to 11 staff
- Global partner network setup
- C-UAS market in infancy
- Customers demos, trials and initial smaller orders
- From nil to \$300k/year annual revenue

2018-2022 "Green Shoots"

- Multiple \$1m+ orders
- \$3.8m 2-year R&D contract
- \$9.6m and \$17m capital raises, \$3.7m Epirus investment
- Completing the product lineup:
 - DroneGun Tactical
 - RfPatrol Mk1 and Mk2
 - DroneSentry-X
 - Refinement of DroneSentry
 - Introducing SaaS model
- First-ever ACMA licence to manufacture jammers
- Team grows to 60 staff
- From \$1m to \$17m annual revenue

2023 Explosive Growth

- \$33m U.S. Govt sale
- \$9.9m 2-year R&D contract
- Numerous other multi-million contracts
- \$40m capital raise in March 2023 to fund working capital and scale the team
- 105 staff in Sydney and Virginia
- Exploding market, with Ukraine highlighting the need for C-UAS products
- \$30m order backlog
- \$400m pipeline
- First profitable year

2024-2028 Transforming to Next Level

- 5-year target*:
 - \$300-\$500m annual revenue
 - 50% of revenue in SaaS and software R&D
- This revenue is expected to be supported by 130-150 staff









^{*} There is no assurance that any of the Company's sales opportunities will result in sales.

Geopolitical Environment Providing Market Tailwinds



Increased expenditure by Western Governments in response to small drones being used in virtually all conflicts globally

- US DoD proposed 2024 budget of over US\$840bn, a record peacetime amount¹
- Germany increasing spending to over 2% of GDP (from 1.53% in 2021), including a new EUR100bn fund to modernise military²
- Poland have announced a record 2023 Defence budget at 3% of GDP³
- Australia completed Defence Strategic Review (DSR), with expectations to increase the allocations to asymmetric, high-tech and greyzone warfare. The next step is the release of Integrated Investment Plan, which will lay out implementation blueprint of the DSR

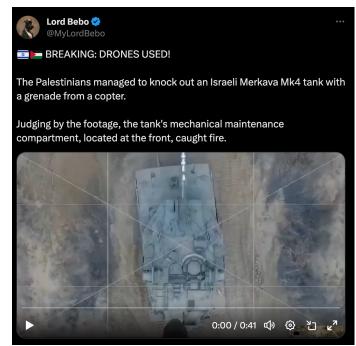
In Australia, the Government is seeking to rapidly grow sovereign defence capability, with several key focus areas directly matching DRO expertise, including counter-robotics, Electronic Warfare, and battlefield surveillance (ISR)

Record Defence and Security budgets, combined with a demonstrated use of drones in conflicts worldwide for payload delivery, directing artillery strikes, collecting field intelligence and general use, has put increasing focus on both drone and counterdrone systems for all major militaries

Increasing global tensions and use of drones across hot zones, including Ukraine, Hamas attack on Israel, and in the Armenia/Azerbaijan ongoing conflict

DroneShield is one of very few fielded and proven counterdrone systems with US DoD recommendations and based in Australia and US, hence well positioned to supply to Western allies

Combined, these factors are expected to lead to meaningful and consistent order flow for DroneShield across near and medium term





Iranian Shahed drones used by the Russian military

¹ https://www.cbo.gov/publication/59511#:~:text=The%20proposed%20budget%20for%20DoD,2024%20in%20the%20previous%20FYDP.

² https://www.reuters.com/business/aerospace-defense/germany-hike-defense-spending-scholz-says-further-policy-shift-2022-02-27/

³ https://www.trade.gov/market-intelligence/polands-defense-spending



Summary



DroneShield Overview	 Founded in 2014 and listed on the ASX in 2016, DroneShield provides Artificial Intelligence platforms for protection against drones Hardware and software to detect and safely neutralise small drones used for warfare, terrorism, contraband delivery, and airport disruptions Key customers include military, intelligence community, Homeland Security, law enforcement, critical infrastructure, prisons and airports globally
Business Model	 Three streams of revenue: hardware (drone detection and defeat devices), SaaS (device software updates) and R&D Sales through an experienced in-house veteran salesforce with distribution partners across over 70 countries SaaS is expected to become a significant proportion of overall revenue over the next 5 years R&D contracts are adjacent to the core technology, and contribute advanced capability in-house
SaaS via Proprietary Al Software Engines	 RFAITM (radiofrequency spectrum engine), DroneOptIDTM (optical AI engine), SFAITM (sensorfusion AI engine) The engines undertake real-time, at the edge, detection and identification of drones and other potential threats The result is an increase in detection responsiveness, lower false positives and an increase in the speed at which new threats are detected, classified and tracked by DRO systems Customers receive regular software updates via enrolling in a SaaS model at the time of purchase of their systems All solutions except for radars and cameras hardware fully developed in-house, with no reliance on third party IP
Addressable Market	 US\$10 billion worldwide addressable market Rapidly improving and easily available drone technology is driving demand for counterdrone solutions Current geopolitical conflicts make extensive use of drones by all sides
Growth Strategy	 Today, over 75% of revenues is derived from defence Defence, intelligence community and border security will continue to be the key focus, however there is a major opportunity for growth into civilian airports, critical infrastructure, prisons, stadiums and corporates

Market Pioneer in Counter-Drone Technology at the Forefront of Innovation



Complete Multi-Mission Counter-Drone Arsenal with the Best Product for Every Scenario



Multi-Sensor Detection. ID and Tracking

World Class Detection Range

World Class Defeat Range

Aerial Vehicles

Ground **Vehicles**

Surface Vehicles

Underwater **Vehicles**

Veteran Sales Force with deep market experience and strategic expertise

Top Tier Customer Base with prestigious US DoD recommendation

World Class **Engineering Talent** with 85+ in-house innovators developing & integrating IP in-house



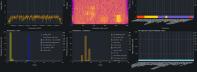
Global Presence across ~70 countries via experienced and trained distributor network



Robust Credentials including security clearances, best-inclass certifications, NATO stock numbers

Software (SaaS and R&D contracts)





DroneSentry-C2 (incl SensorFusion Al) and DroneOptID

Electronic Warfare and SIGINT

RFAI (Radiofrequency AI engine)

How a Counterdrone System Works



DroneShield Performs all steps of the Process

Step 1

Step 2

Assess

Step 3

Step 4

Detect







Review



Bespoke sensor solutions provide optimal **Detection** and **Identification** of UAS threats



Machine Learning and AI based detection and classification software is used to undertake near-real time tracking and assessment of drones and UAS threats



Respond / defeat technologies offer solutions for the controlled management of UAS threats



Review by visualizing event data and recorded information to harden systems and procedures against future threats

Counterdrone Detection Solutions



DroneShield uses Multi-sensor Drone Detection for Optimal Results, Unaffected by time of Day or Weather

	Radio Frequency	Radar*	Cameras*	Acoustic*
lmagery				
Overview	 Foundational layer Detects drone comms protocols (via conventional RF library or an AI engine) 	 Motion tracker - emits signals which are then reflected back to the radar by targets 	 Electro-Optical (EO), Infrared (IR) and Thermal Video analytics and image capture identification of drone activity 	 Compares noise of drone blades or motor to a database of acoustic signatures
Advantages	 ✓ No interference with other sensors ✓ Tracks multiple targets ✓ Passive – cannot be "seen" ✓ Low false alarm rate ✓ Direction-finding capability ✓ Long ranges ✓ Cost effective 	 ✓ Picks up drones without RF emissions ✓ Tracks multiple targets 	 Best used for verification, classification and tracking of a target detected by other sensors Potential identification of payloads Provides "eye on target" 	 ✓ Passive, cost effective ✓ Supporting sensor, filling gaps from other sensors
Disadvantages	 Doesn't pick up RF-silent drones Requires firmware updates 	 False alarms (birds etc) Is "seen" as emits energy Longer range detection is expensive Struggles with hovering drones 	 Not well suited for detection on its own due to field-of-view vs distance trade-off Short ranges 	 Short range False alarms Cannot locate or track Requires signature database updates

^{*} Third party hardware, integrated into DroneShield combined multi-sensor solution, with differentiated offering via Al-powered software layers

Counterdrone Defeat Solutions



DroneShield uses smart jamming which has advantages over other technologies, particularly, in its use across civil and military applications, and does not compete against large Defence Primes

DroneShield Off	ering Safe – " No intentional dar	soft kill" Lim	Exotic Tech, ited Reliability Physical force	Kinetic – "hard kill" e used with potential for destru	Large Defence Primes Dominance Area ctive damage
	Smart Jamming	Spoofing/Cyber/ Protocol Manipulation	Counter-Drone Drones	Projectile Fire Kinetic Systems	Directed Energy (Laser or Microwave)
lmagery					
Overview	 Radio waves force a drone to fly back, hover, or land 	Hijacks the control of a drone	 "Kamikaze" or "catching" drones 	 Remote weapons systems shoot down drones 	 Lasers and high-power microwave systems "dazzle" or destroy a drone
Advantages	 ✓ Universal effectiveness ✓ 360-degree defeat coverage ✓ Effective against swarms ✓ Civil and military environments 	 ✓ Allows for the re-routing and re-direction of malicious drone flight paths ✓ Applications in both civil and military environments 	✓ "Catching" the drone is available to a wider range of customers	 ✓ Effective against Govt- grade drones ✓ Established technology for military operations 	 ✓ Effective against Govt- grade drones ✓ Systems can be mounted on naval vessels for complex defence systems
Disadvantages	 Potential for collateral interference (for a "dirty" jammer) 	 Not effective against all drones Higher chance of collateral damage 30-90sec per drone to engage, can't engage multiple drones same time 	 Generally slow to deploy Not effective against swarms 	Collateral damageUnsuitable for use in a civil environment	In early stagesOnly available for military applications

At a Critical Inflection Point, capitalizing on numerous Growth Vectors





Continue Market Leadership & Expand Wallet Share

- Leverage industry pioneer status to deepen penetration in key markets
- Expand wallet share among existing clients by embedding more solutions into key customer systems
- Capitalize on U.S. DoD
 recommendation and track record with other top customers to reinforce brand strength



Grow Adjacent Electronic Warfare (EW) Capabilities

- Capitalize on the
 ~\$10m Five Eyes
 DoD contract to
 enhance EW offering
- Expand EW
 capabilities, utilizing
 software-centric
 approaches to
 provide scalable and
 versatile solutions
- Explore broader distribution opportunities within the AUKUS alliance to enhance global reach in EW



Accelerate SaaS Subscriptions

- Intensify focus on SaaS model to drive recurring revenue through subscriptions
- Expand userbase for key products: RFAI and DroneSentry-C2
- Leverage in-house
 Al & ML engines and
 capabilities to
 continuously enhance
 threat detection &
 response, ensuring
 high customer
 retention



Expand into Adjacent Markets

- Increase penetration in civilian sectors such as airports, infrastructure, and facilities, where drone threats are escalating
- Extend market reach into non-traditional sectors like shipping points, first response, and prisons, where DroneShield's tech can add unique value
- Capitalize on geopolitical tensions to identify new markets for expansion



Strategic Alliances & Partnerships

- Forge strategic alliances with defence contractors and technology firms to integrate solutions into broader security systems
- Collaborate with government bodies for co-development projects
- Pursue partnerships with private security firms to expand the reach into commercial and VIP protection markets

Future Contracts



- ✓ 13 major (>\$5m) 2024 contracts representing >\$250M
- ✓ Initial contracts often serve as a foothold in forming lasting, high-salesvolume customer relationships

Exceptional Brand and Differentiated Market Position



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	15	& ANDURIL	<u>CACI</u>	HIGH POINT	[::] Dedrone Aerial Armor	ELECTRONIC WARFARE		BLUEHALO	SRC	SOLUTIONS	DRONESHIELD
Origin	* /				/					*	
Integrator	✓	✓	✓	✓	✓	-	✓	-	-	-	✓ Most extensive
DETECT											product range on the
Dismounted	✓	-	-	-	-	-	✓	-	-	-	market
Vehicle	√	-	✓	-	-	-	✓	✓	✓	✓	Unrivaled versatility
Fixed Site	✓	✓	✓	-	✓	-	✓	✓	✓	✓	from handheld to
DEFEAT											fixed-site solutions
Dismounted	✓	-	-	✓	✓	✓	✓	-	-	-	✓ Large IP portfolio
Vehicle	✓	-	-	-	-	-	✓	✓	-	✓	and robust Al
Fixed Site	✓	✓	-	✓	-	-	✓	✓	✓	✓	capabilities
COMMENTARY											☑ Battle-tested,
Platform information		✓ Integrator via its Lattice platform 。	Substantially an integrator Acquired AVT, a smaller integrator	 Roll up by Highlander Partners of Liteye, Black Sage and Radio Hill (in Feb 24) Integrator/C2 supplier, and handheld disruptors 	 Focus on law enforcement Acquired Aerial Armor Jan 23 	 Handheld Dronekiller jammer gun Lacks a full product suite 	 Lower performance vs DRO European customer focus Handheld defeat is onthe-body based, creating potential issues 	 RF detect- and-defeat (via Citadel purchase) LOCUST laser defeat Acquired Verus Mar 23 	Offer an expensive, competing product to DroneSentry	Protocol manipulation similar legal restrictions to jamming, less reliability, no swarm protection	superior performance



Urgent Need for Counter-Drone Solutions Across Both Military & Civilian Sectors



The Rapid Proliferation of Drones has Escalated the Potential for Disruptive Incidents...

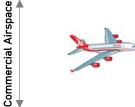














Payload Delivery

Intel Gathering

Swarms

Nuisance Activity

Cyber Attacks

Deepening the Demand for Robust Countermeasures, Positions DroneShield for Sector-wide Market Capture with its Sophisticated, Proprietary C-UAS Solutions

Growing Counter-Drone Applications Across End Markets



Facilities

Government



Law









Commercial Venues







High Profile Events



Shipping / LNG

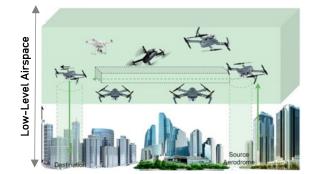
Ports

Rescue / Fire Response



Correctional Facilities

Stadiums



Benefits and Applications of Safe, Layered, Counterdrone Systems over Kinetic Systems



Safe Counter-drone Systems Have Many Advantages over Kinetic Counter-drone Systems, which are only Practical for Deployment in War-like Scenarios

Avoidance of Collateral Damage



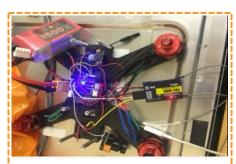
- DroneShield safe defeat solutions force drones to pre-set emergency protocols causing the drone to fly back to its starting point, hover, or land, safely neutralizing the threat
- Alternatively, kinetic solutions could see a destroyed drone fall on crowds of people or inflict "friendly fire" from projectiles

Evidence for Legal Prosecution



- A drone which has been forced to land can be collected by local law enforcement to track the whereabouts of its controller
- As drones are usually accompanied by an image recording device, this can be used as legal evidence to prosecute offenders

Intelligence Gathering



- Drones can often carry sensitive instruments or technology
- When forced to land, this technology can be exploited by military personnel to aid in intelligence gathering operations

Multi-Platform with Scale Benefits



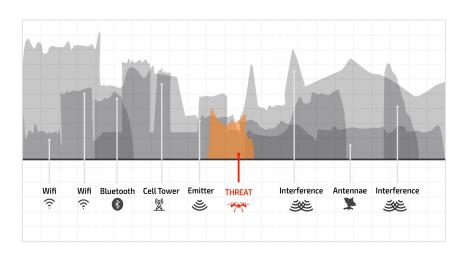
- Safe solutions can be carried on-the-man, mounted on light skinned vehicles and provide continuous passive protection unconstrained by ammunition stores
- Kinetic counter-drone solutions are often mounted on heavy, remote weapon stations and constrained by magazine depth

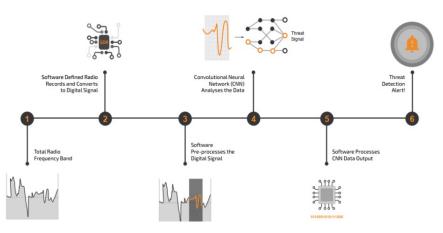
DroneShield Al Software Sees Through Noise – Radiofrequency Spectrum



World Leading Proprietary RF AI Platform for Protection Against Advanced Threats, such as Drones

- Drones operate in the densest parts of the Radio Frequency ("RF") Spectrum with "noise" coming from all kinds of other emitters including Wi-Fi, Bluetooth, cell towers and antennas
 - Drone detection technology needs to be able to pull a signal out of all the other "noise", while maintaining low false alarms
- DroneShield has developed a cutting-edge spectrum awareness capability using proprietary AI techniques through its RFAITM engine
- The RFAI[™] engine receives quarterly updates (intra-quarter updates also available) which get pushed to the devices globally
- Why is this more advanced than the cell phone technology?
 - Need to detect all protocols, all the time, on all bands, while cell phones are specific dedicated protocols on specific channels
 - Cell phones are a well-defined protocols with defined timing, frequency, and identifying signals to lock onto. This allows to optimize the system from the hardware bands being made narrow band so there is no interference. The Government licensed bands allow no interference sources, so the algorithms are defined, which means the math is defined
 - In C-UAS, there is no set sample rate, sample frequency, bands, licensed channel control, so there is no optimization about any one algorithm





DroneOptID AI Software – Optical and Thermal Spectrum Counterdrone Surveillance



DroneShield's DroneOptID AI engine detects and tracks complex threats such as drones in cluttered environments

- Drones are small, fast-moving objects, hard to detect with naked eye more than 50m away, against complex background
- Cameras on their own cannot detect and track drones at any meaningful distance, due to
 - the trade-off between the camera Field-of-View (FoV) and Depth. A wide FoV would only see drone at a close distance. A narrow FoV means only looking at a tiny part of the area
 - Even once an object is detected, separating drones from birds is difficult, especially for fixed wing drones
- To enable cameras to accurately detect and track drones and other objects, DroneShield has developed a proprietary AI engine DroneOptID™, in conjunction with University of Technology Sydney, with DroneShield retaining the IP
 - DroneOptID uses the latest in Computer Vision technology to detect, identify and track drones in real time, cutting through all the other "noise"
 - The software takes geographical and environmental data from other sensors in order to slew and validate a drone threat. Once the drone is in the field of view of the camera, using proprietary DroneShield algorithms, the DroneOptID software uses motion tracking and machine learning techniques to identify and track the target



Cutting-Edge Proprietary Al-Based Software Capabilities



ROBUST SOFTWARE SUITE



INTEGRATED ACROSS THE DRONESHIELD ECOSYSTEM



POWERED BY BEST-IN-CLASS TECHNOLOGY









DRONESHIELD'S SOFTWARE IN ACTION – CASE STUDIES

U.S. Navy



- Deployment: DroneSentry-X and DroneSentry-C2 on the U.S Navy's M80 Stiletto vessel for 6 weeks
- Technology: Powered by RFAI, DroneShield's AI/ML signal detection and classification engine
- Capabilities Demonstrated:
 - Advanced Al/ML signal detection & classification with RFAI, enabling robust detection of a diverse range of unmanned threats
 - High-performance adaptability in various sea states against swarms,
 showcasing sophisticated Al-driven response in dynamic environments

IRONMAN Sports Event



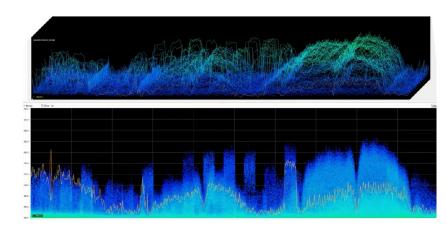
- Deployment: DroneSentry and DroneOptID, used for the 2nd consecutive year at the event
- Technology: DroneOptID for Al-powered detection, identification, and tracking
- Capabilities Demonstrated:
 - Leveraged AI to provide instant notifications to security personnel, enabling prompt response to potential aerial threats
 - Software system was able to integrate with existing security measures at the event, demonstrating its flexibility

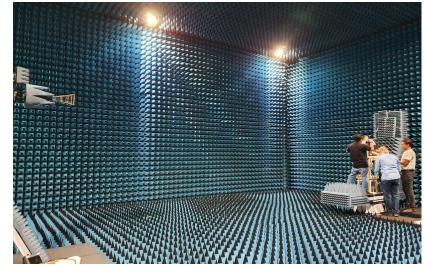
Artificial Intelligence in Electronic Warfare



DroneShield is Favourably Exposed to the Fast-growing Electronic Warfare Business Segment

- Electronic warfare (EW) is any action involving the use of the electromagnetic spectrum (EM spectrum) or directed energy to control the spectrum, attack an enemy, or impede enemy assaults
- The purpose of electronic warfare is to deny the opponent the advantage of and ensure friendly unimpeded access to - the EM spectrum
- Demand for smart EW technologies to jam, degrade, disrupt or neutralise an adversary capability are rapidly growing and are an essential part of modern warfare
- Given the overlap with DroneShield's counter-drone AI technology and the minimal Australian based competition in EW technology, DroneShield is in the box seat to exert dominance in this rapidly growing area
- In July 2023, DroneShield received a \$9.9 million, 2-year R&D contract with the Five Eyes Department of Defence
 - Contract was awarded on a sole source basis
- Additional, and larger, contracts are expected, as DroneShield builds up its Al capabilities in the EW and Signals Intelligence arena





Visionary Team of Industry Veterans with Deep Industry Experience





















Independent Non-Executive





















Carl Norman Vice President, Embedded Systems















Majority of the DroneShield senior team has been with the business for most of its history, delivering rapid growth.

Capital Structure



Capital Structure (approximately 13,000 shareholders) - 12 April 2024					
DRO Shares on Issue	616,503,611				
DRO Options on Issue ¹	57,539,000				
Fully Diluted Shares on Issue	674,042,611				
Fully Diluted Equity Value ²	\$579.7m				
Cash (as at 31 March 2024)	\$56.4m				
Debt	-				
Fully Diluted Enterprise Value	\$523.3m				

¹ Options issued at various strike price and maturities

² At 86c per share as at 12 April 2024

Director and Employee Shareholdings						
Oleg Vornik, CEO and Managing Director	15,000,000 options	2.23%*				
Peter James, Independent Non-Executive Chairman	920,022 shares 3,000,000 options	0.58%*				
Jethro Marks, Independent Non-Executive Director	1,500,000 options	0.22%*				
Other Employees	10,366,225 shares 36,509,000 options	6.95%*				

Notes: Percentages are on a fully diluted basis

Research Coverage





AN OAKLINS MEMBER FIRM



A security guard of Brazil's presidency uses DroneGun Tactical against a drone that was flying near the Planalto Palace and the National Congress in Brasilia, Brazil, January 8, 2023 at the Brazil Presidential Inauguration

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